



Annual Report
2015



المُنْتَدَى السُّورِي
SYRIAN FORUM

Annual Report 2015
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Syrian Forum

6

A Message from the Chairman of the Board	7
A Message from the Chief Executive Officer	8
About the Syrian Forum	9
Objectives	13
Why Syrian Forum	14
Where We Work	15
Syrian Forum Departments	16

Ihsan for Relief & Development

18

About Ihsan	20
Ihsan Departments	22
Where We Work	25
Ihsan Field Operation	26
Ihsan Accomplishments 2015	27
Total Support by Sector	29
Partnerships	45
Financial Report	46

AlSouria

48

About AlSouria	50
About AlSouria.net	52
Why AlSouria.net	53
AlSouria.net Sections	55
AlSouria.net Accomplishments 2015	59
Visitors to AlSouria.net	64
AlSouria.net Ranking on Alexa	66

Omran for Strategic Studies

68

About Omran	70
Omran Core Values	72
Why Omran	73
Omran Organizational Chart	74
Fields Covered by Omran Studies	78
Omran Accomplishments 2015	79
A Comparison of Omran Accomplishments in 2014 and 2015	94

Rizk for Professional Development

96

About Rizk	98
Why Rizk	100
How Rizk Works	101
Highlights of Rizk's Accomplishments 2015	103
Employment Statistics	104
A Comparison of Rizk Accomplishments in 2014 and 2015	108
Partnerships and Agreements	109

Bousla for Training & Innovation

114

About Bousla	116
Why Bousla	118
Bousla Tracks	119
Where We Work	120
Programs Conducted by Bousla	126
Bousla Accomplishments 2015	132
A Comparison of Bousla Accomplishments in 2014 and 2015	134
Strategic Partners	135

About Fener 140

Fener Tracks 142

Community Service Track..... 144

Cultural & Social Activity Track 148

Sport Activity Track 152

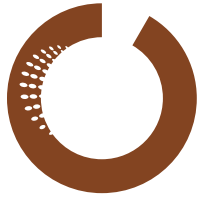
Volunteering Activity Track 156

A Comparison of Fener Accomplishments in 2014 and 2015 160



المُنْتَدَى السُّورِي

SYRIAN FORUM



عمران
للدراستات الاستراتيجية
OMRAN
FOR STRATEGIC
STUDIES



السورية
ALSOURIA



إحسان
للإغاثة والتنمية
IHSAN
RELIEF &
DEVELOPMENT



فنار
للتنمية المجتمعية
FENER
COMMUNITY
ADVANCEMENT



البوصلة
للتدريب والابتداع
BOUSLA
TRAINING &
INNOVATION



رزق
للتأهيل المهني
RIZK
PROFESSIONAL
DEVELOPMENT

Syrian Forum

Since its establishment, the Syrian Forum has undertaken several tasks that include a diverse set of sectors and fields in Syrian affairs. The SF family strives to serve the Syrian people at all levels. It is dedicated to making qualitative and quantitative achievements and employing Syrian cadres in our cherished homeland.

As Syria currently faces a grave turn of events, the challenges we undertake are bigger and riskier. We ought to further dedicate ourselves and continue to focus our work on serving our great fellow Syrians.

Challenges grow and with them grow our intent and resolve to pursue our mission to build a free and democratic Syria based on justice and the rule of law; where the Syrian people will live securely and in prosperity like the rest of the developed world.



Mustafa Sabbagh

Chairman of the Board

Syrian Forum

The Syrian Forum was based on a fundamental concept:
A non-profit exemplary organization in terms of its administration and management model.

SF operates through six specialized institutions supported by the expertise of a highly-qualified Syrian team, to empower Syrian communities at all levels. Working with Local Councils and Civil Society Organizations in Syria is the commitment that SF continues to honor.

As the Syrian people face increased risks and challenges and the utter devastation of infrastructure in Syria, we are determined to continue serving our people and utilizing international humanitarian assistance for the alleviation of their suffering.



Ghassan Hitto

Chief Executive Officer

About the Syrian Forum

- ⦿ A consortium of **non-profit** organizations that started activities in **2011**.
- ⦿ Registered in **Turkey**, with partners in **Austria** and the **United States**.
- ⦿ Consists of **6** specialized organizations with a **325** member team.
- ⦿ Works through **10 offices** located in Syria, Turkey, Austria, the United States, and an upcoming office in Jordan.



Our Vision

To **empower Syrian society** to **build** its **future** on **social, cultural, economic,** and **political** principles commensurate with a contemporary vision that is consistent with Syria's cultural and civilizational heritage.

Our Mission

To **serve** the Syrian cause in most of its aspects and **empower Syrians** to overcome the challenges and set the ground for the establishment of a **just** and **dignified society** founded on local capacities.



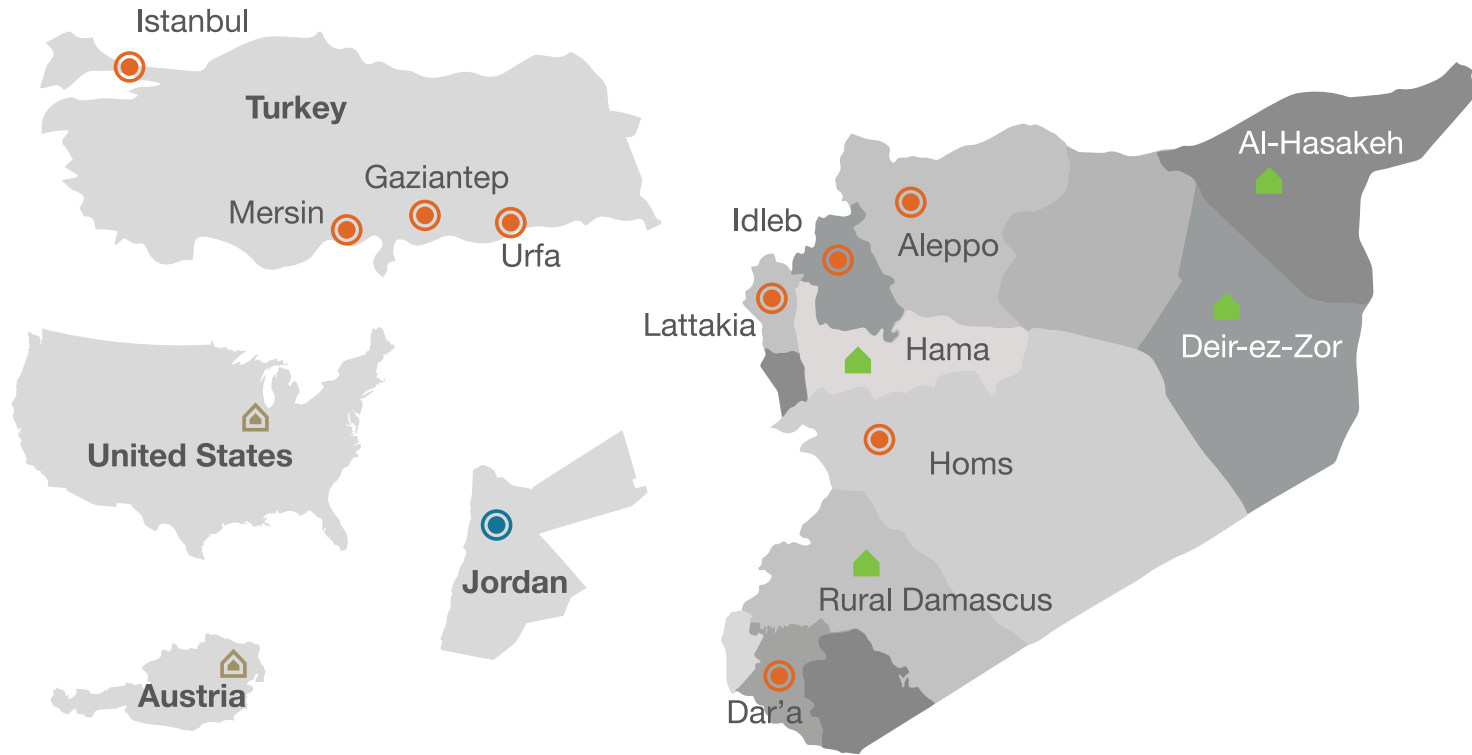
Objectives

- ⦿ Empower and develop **Civil Society**, and continue to invest in **Local Administration**.
- ⦿ **Build capacities** of Syrian institutions and expand their horizons towards a civil society of **efficiency, justice** and **professionalism**.
- ⦿ Foster **economic development** and opportunities for all Syrians.
- ⦿ Offer solutions and **policy alternatives** in matters critically related to Syrian and regional contexts.
- ⦿ Reinforce a **political culture** with the capacity to develop and strengthen **democratic institutions** in Syria.

Why Syrian Forum

- ⦿ **Institutionalized** yet **dynamic** processes.
- ⦿ **Creative** initiatives promoting **professionalism** in Syrian **institutions**.
- ⦿ **Diverse** team reflecting the **Syrian fabric**.
- ⦿ **Highly skilled** and capable **Syrian professionals** from across various educational and professional backgrounds.
- ⦿ **Invests** in developing the **professional skills** of its staff through capacity building and continuing education.
- ⦿ **Engages Turkish, European** and **International institutions** on solutions for Syrian **refugees** and **immigrants**.
- ⦿ **Invests** in the **Local Administration** project in Syria.

Where We Work



Upcoming ○

Task Forces ▲

Partners 🏠

SF Offices ○

Syrian Forum Departments



**Media and
Communication**



**Programs and
Development**



**Information
Technology**



**Accounting and
Legal Support**



Human Resources



**Facilities Management
and Logistics**



www.SyrianForum.org



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AUSTRIA 
at.syrianforum.org

SYRIAN FORUM
USA 
us.syrianforum.org



إحسان
للإغاثة والتنمية
IHSAN
RELIEF &
DEVELOPMENT

A Message from Ihsan's Team

After the monumental effort by Ihsan and the major **challenges it managed to overcome**, we realized that we can do so much, but only if we have the determination to do so. It is an honor to **work hand in hand** with Ihsan team.

Ihsan is proud of its **top-notch, professional, highly qualified and responsible work team**. We are confident that the key to our success this past year is due to our **dedication** and **sense of responsibility**.

It is through our steady yet consistent steps that we have taken the path towards achieving our aspirations, and those of our fellow countrymen and women.

Baraa Al-Smoudi
Executive Director

About Ihsan

- Established in July **2013** in Gaziantep, Turkey.
- **Service-oriented** organization with **development** goals.
- Conducts projects using a wide network of **Local Administration Councils** and **Civil Society Organizations** throughout Syria.
- Focuses on providing a **better life** for Syrians through **economic** and **social development**, and to strengthen the institutional and **professional services** within **Syrian society**.

Our Vision

To become the most **efficient, transparent, functional** and **responsive** Syrian **service-oriented** organization that improves the lives of Syrians through **relief, recovery** and **development initiatives**.

Our Mission

To provide Syrians with much-needed services that focus on **alleviating suffering**, and **fostering economic/social development, support** a vibrant **Civil Society**, and **build** the capacity of **Local Councils**.

Ihsan Departments



Field Offices in Syria

Provide **assistance** and **support** to the administrative activities of **field offices**.

Programs Management

Design, set-up, plan and **implement projects** based on identified needs, in line with **professional global standards**.

Partnerships

Build **strategic partnerships** with international agencies, Syrian non-governmental organizations, international non-governmental organizations and Civil Society Organizations inside Syria.

Need Assessment

Generate statistical reports based on field surveys through which **humanitarian needs** and **support will be assessed** and new programs are determined.

Monitoring and Evaluation

- 🕒 **Monitor** the activities of all projects conducted.
- 🕒 **Articulate** established **methods, baselines, indicators** and **systems** for reporting data in order to improve and strengthen project implementation.

Where We Work



Ihsan Field Operation

Ihsan has implemented projects in the following sectors:

**Food Security
& Livelihoods**



WASH



Education



Shelter/NFI



Institutional Support



Protection

Need Assessment

Ihsan conducted numerous **need assessment surveys** which contributed to the **best response for beneficiaries**, such as:

- 🕒 **Education Assessment** in Hazarin, **Idleb** in **March 2015**.
- 🕒 **Education Assessment** in Jarjianaz, **Idleb** in **April 2015**.
- 🕒 **Emergency In-Depth Assessment** for new IDPs in **Jisr-Ash-Shughur** in **April 2015**.
- 🕒 **Emergency In-Depth Assessment** of new IDPs in Al Ghab, **Hama** in **July 2015**.
- 🕒 **Food Security Assessment** in **Lattakia** in **August 2015**.
- 🕒 **Food Security Assessment** in **Hama** in **September 2015**.
- 🕒 **Multi-Sectoral Need Assessment** in non-government controlled **Lattakia** in **November 2015**.

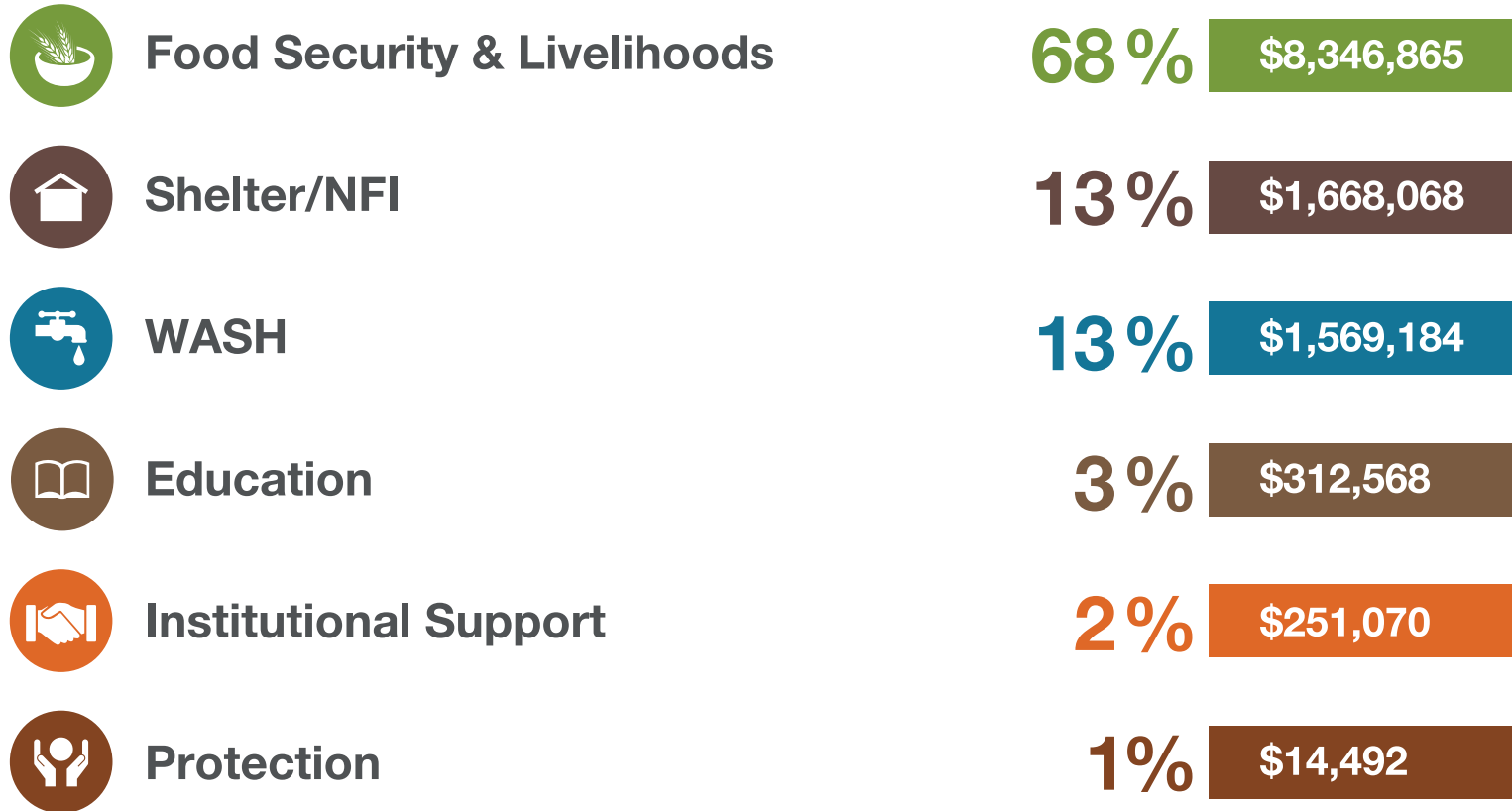
Ihsan Accomplishments 2015

Total Value of Projects and Ongoing Contracts **\$21,895,866**

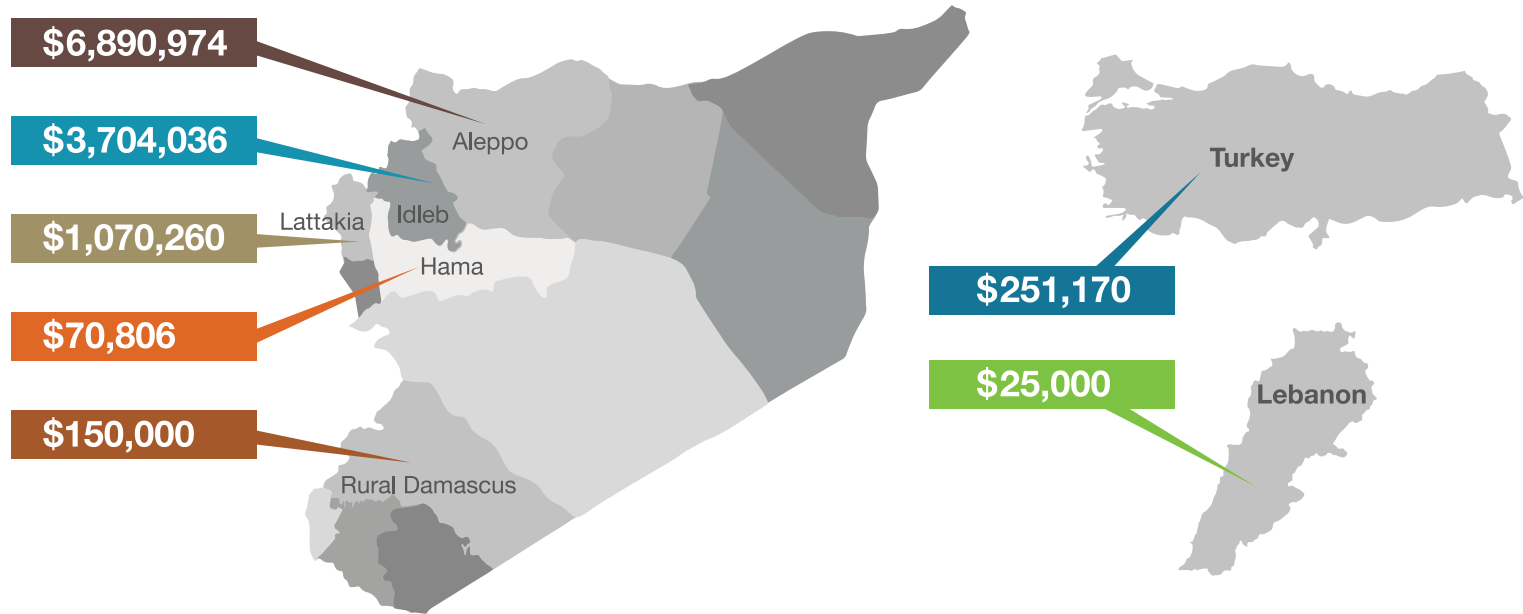
Total Value of Projects in 2015	\$12,162,248
Total Number of Implemented Projects (35 in Syria, 6 in Turkey and 1 in Lebanon)	42
Total Number of Beneficiaries	1,460,024
Total Value of Contracts Signed in 2015 for Implementation in 2016	\$9,733,618

Ihsan is one of the few Syrian NGOs that has received a Low Risk Assessment rating by UNICEF as well as OCHA

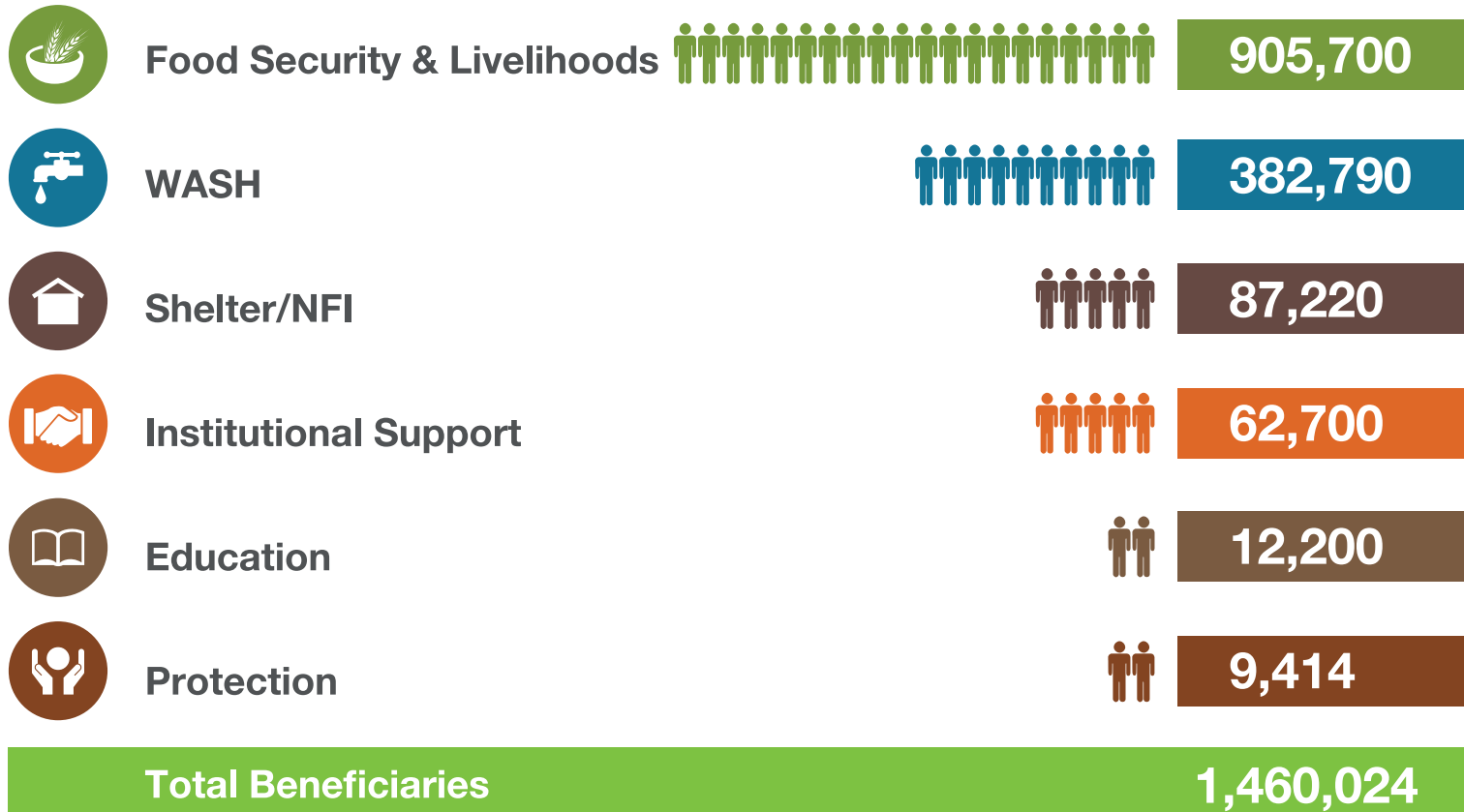
Total Support by Sector



Total Support by Area



Total Number of Beneficiaries





إحسان
للإغاثة والتنمية
IHSAN
Relief & Development

Food Security and Livelihoods

Food Security and Livelihoods

Ihsan has conducted activities
in two main tracks:



- 🕒 **Food kit distribution.**
- 🕒 **Agricultural input provision.**

Support **\$8,346,865**

Beneficiaries **905,700**

And has implemented several projects, including but not limited to the following:

- 🕒 Distributed more than **120,000 food basket** in Aleppo.
- 🕒 Distributed more than **29,000 food basket** in Lattakia.
- 🕒 Distributed more than **27,000 food basket** in Idleb.
- 🕒 Provided **2,000 farmers** with the necessary seeds, fertilizers and agricultural equipment.
- 🕒 **Land cultivation projects** in Hama, Aleppo and Idleb.
- 🕒 **Flour support** to a bakery in Rural Idleb.



Shelter/NFI



إحسان
للابغاثة والتنمية

IHSAN
Relief & Development

Shelter/NFI



Support \$1,668,068

Beneficiaries 87,220

- Ihsan distributed **14,000 winter kits** in Rural Idleb, Aleppo and Lattakia.
- Distributed **12,550 winter kits** in Rural Idleb and Aleppo.
- Distributed **1,100 summer basket** in Rural Idleb.
- Distributed **1,500 dignity kits** in Rural Idleb.



WASH

WASH



Support \$1,569,184

Beneficiaries 382,790

- o Ihsan implemented a **solid waste management** project in Idleb.
- o **Rehabilitated water plants** in Idleb and Aleppo, in addition to wells and water plants in Khan Shaykhun, Ma'aarrat An Nu'man, Azaz and Hayyan.
- o Implemented **hygiene awareness activities** in Sanjar, Idleb for caretakers.
- o Distributed more than **5,000 hygiene kits** in northern Aleppo and eastern rural Idleb.



Education

Education



Support \$312,568

Beneficiaries 12,200

- Ihsan provided grants to schools that assisted **12,200 students** and **teachers**.
- These education activities assisted **3 schools in Syria** and **2 schools in Turkey**.
- Ihsan has also fully rehabilitated three schools inside Syria:
 - **Andan School in Aleppo.**
 - **Kafr Basin School in Aleppo.**
 - **Khan El-Asal School in Aleppo.**



Field Surveys

Institutional Support



Support	\$251,070
Beneficiaries	62,700

- o Ihsan **supported Local Councils** and **Civil Society Organizations** through direct grants from the Syrian Forum to cover administrative expenses or the sponsorship of events, activities and trainings.
- o Examples of entities that received grants:
 - o **The Local Council of the Governorate of Hama**
 - o **The Local Council of the Governorate of Lattakia**
 - o **Local Administration Councils Unit (LACU)**

إحسان
للإنسانية والتنمية
IHSAN
Relief & Development
مركز صديق الطفل

زنجيرهم انهم عاشوا في زمن الحرب. وانقطعت
عناهم على السبل. وتلقوا عنهم ما يسوا للعرب.
تخس الضحايا لا يظروهم ولما لا يسارهم
أحسنا انهم الشعب. تبا لامة ليس لها قرار. ولما
تعلقت بلادهم سنظارهم ضد - حصار الجوع
#BTEOK-bunger-Siege
مركز صديق الطفل

مركز صديق الطفل

جفت ضمايركم وما جفت
وسوع الأبرياء
ضد - حصار - الجوع
#BTEOK-bunger-Siege
مركز صديق الطفل في مديرية والرقة عزرة منطلق إحسان

انفضوا
حصار الجوع

الجوع كافر يفتك
بشعب نائر
فسهل إطفاء مضاياهم الكبار
ضد - حصار - الجوع
مركز صديق الطفل
إدمينترارة عزرة

Protection

Protection



Support \$14,492

Beneficiaries 9,414

- Ihsan implemented a number of projects in the **child protection** and **GBV sector**.
- Ihsan supported and established **4 centers** in Aleppo, Idleb and Al-Hasakeh, as follows:
 - Women Safe Space in **Kafr Nobol, Idleb**.
 - Women Safe Space in **Aleppo City**.
 - Child Friendly Space in **Daret Azza, Aleppo**.
 - Child Friendly Space in **Al-Hasakeh**.



إحسان
للاغاثة والتنمية

IHSAN
Relief & Development

زيت توار الشمس / Oil
مدعم بعنقبيث أو داء الحنظل / in A and D



طوبى
طوبى

Partnerships



Financial Report

Total Value of Projects: both Implemented and Under Implementation	\$21,895,866
Total Payroll and Expenses	\$695,445
Administrative Costs	6%

2015



www.IhsanRd.org



IhsanRD



IhsanRD1



IhsanRD



السورية
ALSOURIA

A Message from AlSouria's Team

It is indeed a great responsibility to be a **reliable media network** during this critical time of change in Syria's history. We feel a great sense of honor to be viewed by our readers as a leading source of news and analysis on Syria. Our dedicated professional team is deeply committed to the journalistic values in accurately **understanding the complex realities in Syria** and abroad, as well as providing comprehensive coverage.

At this pivotal juncture of change in Syria where there are **multiple actors influencing the course of events**, the role of independent media is of great importance to **reporting the full picture**, drawing the attention of readers to the different angles and layers of analysis, and **stimulating public awareness** as an essential part of our progress towards a just and democratic society.

Mai Nahlawi
Executive Director

About AISouria

AISouria is a **media organization** that began its operation in **2014** and seeks to operate in all mediums and contribute to the **development of a Syrian national media strategy**.

Our Vision

AISouria **focuses on raising awareness** about Syrian affairs and their impact on the region and strives to become one of the **major sources of news** and analysis on Syria.

Our Mission

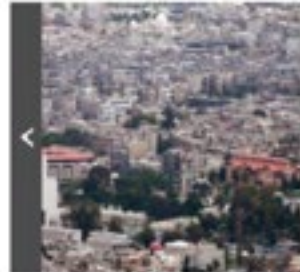
Publishing a variety of **high-quality media content** capable of impacting coverage of Syrian affairs, and presenting a more **balanced** and **comprehensive outlook** while adhering to **professional journalistic standards**.



الأكثر قراءة

في اليوم في الشهر

- أصبح لـ "بوتين" مقهى في سورية
- الدولار يستعيد جزءاً من خسارته في الشمال السوري مقابل استقراره بدمشق
- "جيش الفتح" يهبط على خلية مهمتها اغتيال قادة بارزين في صفوف المعارضة
- الأسد يتواصل مع الشخصيات الممتنفة في واشنطن للحصول على نفوذ



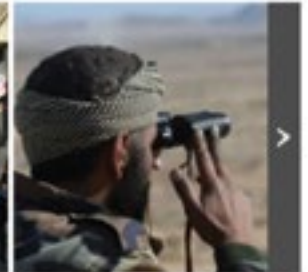
كيف تأثرت هوية المجتمع السوري بالحرب؟



"داود أوغلو" يصف تصريحات زعيم "الشعوب الديمقراطي" في موسكو بالخيانة



السوريون يتناقصون ومن 4 إلى 5 مليون يعيشون بالخارج



إدلب وجهة مرتقبة لنظام الأسد بعد معارك حلب واللاذقية

About ALSouria.net

A website that provides **breaking news**, special reports and **analysis on Syrian affairs**.

ALSouria.net Discourse

ALSouria.net adopts an editorial policy that is **inclusive of all Syrians** and an authentic Syrian narrative that **rejects all forms of extremism**.

ALSouria.net Coverage

The site covers stories in **all Syrian governorates** and the surrounding region through a wide network of **exclusive correspondents** inside Syria and in neighboring countries.

Why AlSouria.net



Why ALSouria.net

Visibility

In **2015**, **website visitors** exceeded **9 million** and page views exceeded **14 million**.

Impact

A major source of news on Syria. Many agencies **republish, reference,** and **translate** our content regularly.

Audience

Caters to a **wide age range**; the **largest group is among young adults (25 – 44)**.



News



Syria in the Press

Opinion



Multimedia

In-Depth Studies



Book Review

News Section

Syria

This section covers **political, military, humanitarian** and **local news** through a network of reporters who conduct interviews with prominent political, military and national figures.

77% of news content covering Syria is **exclusive to AISouria.net**.

International

This section provides a unique and **comprehensive overview** of relevant international news by offering **accurate information and analysis**.

Economy

This section focuses primarily on **key economic** and **financial developments effecting Syrians** and the impact on their **livelihood** through the publication of **situation briefs** on Arab and international economic relations.

In-Depth Studies

Specializes in **reviewing** and **analyzing** the most **important studies** on Syria and other regional issues.

Book Review

Reviews books on the Syrian cause and its **repercussions on the world**. It **provides reviews** of English and French books not available in Arabic.

Opinion

This section is dedicated to **political analysts** and writers specialized in the Syrian and regional affairs. It seeks to share a wide range of opinions and analysis depicting Syrian and regional issues from **multiple perspectives**. AlSouria.net also sheds light on Syrian affairs coverage by the Arab press.

Syria in the Press

A roundup of US and European press coverage, **summarizing** news reports and articles on Arab and regional issues. This section also provides **translations of key articles** from **English** and **French** focusing on Syrian and regional affairs.

Multimedia

Focuses on **presenting news** in a more **visually artistic** manner such as **infographics**, **drawings**, and **short films**.

News

10,408



Opinion

2,073



In-Depth Studies

180



Multimedia

200



Book Review

44



AlSouria.net Accomplishments 2015

Section	Total content	Category	Sub-Category	Number
News	10,408	Local Affairs	Politics	4,014
			Economics	2,441
			Variety	159
		International Affairs	Politics	3,051
			Economics	404
			Variety	339
Opinion	2,073	Exclusive Articles		203
		Selected Articles		1,673
		Translated Articles		197
In-Depth Studies	180	Studies		74
		Reports		82
		Western Books		24
Multimedia	200	Infographics		43
		Design photos and video production		157

In-Depth Studies – Most Important Studies and Reports

Political Affairs

- o **The Iranian Nuclear Program's** Inherent Connection to the Iranian Intervention in Syria.
- o How Would the **Russian Occupation of Syria** End?

Intellectual Affairs

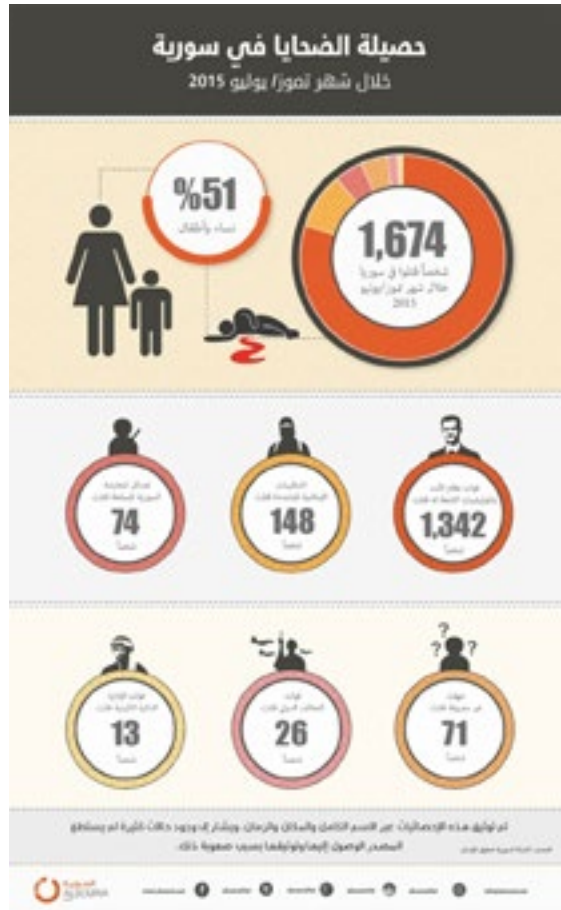
- o **Orientalism in the Arab Revolutions:**
Does it Play a Role?
- o Isn't "Terrorism" a Live Embodiment of the Rule of **Political Lying** in its Highest Forms?

Rights and Freedoms

- o **Denationalization:** A Growing Trend in Need for a Solution.
- o Would Syrian Children Enter the **International Adoption Market?**

Political Economy

- o The War in Syria and the **Political Economy of the Regime.**
- o **War Economy** for the Five Powers Implicated in Syria.

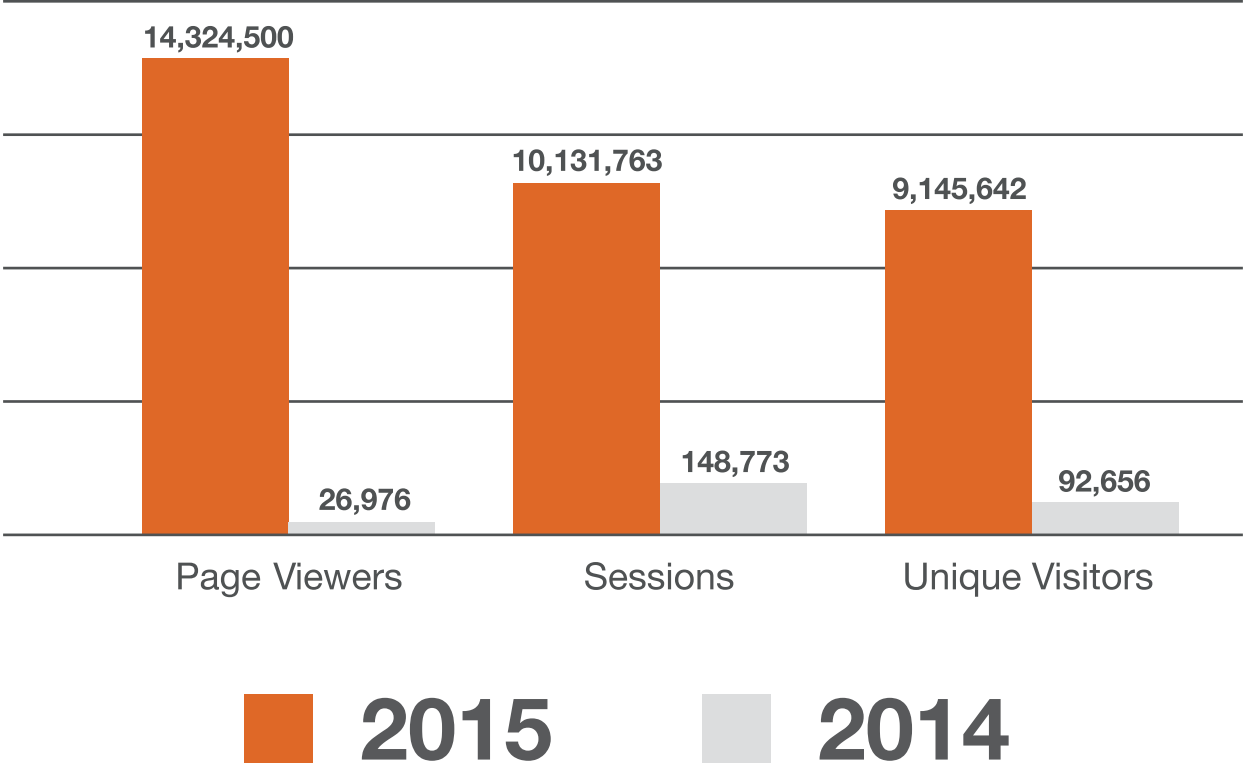


Book Reviews – Most Important Titles

- 🕒 **Syrie. L'Etat de Barbarie**
- 🕒 **The End: Hitler's Germany 1944–45**
- 🕒 **Islamic Revivalism in Syria: The Rise and Fall of Ba'thist Secularism**
- 🕒 **Ulysse from Bagdad**
- 🕒 **Psychologie des Foules**
- 🕒 **The Wisdom of Syria's Waiting Game: Foreign Policy under the Assads**



Visitors to AISouria.net





السورية نت

Alsouria.net News & Magazines



Install



انفجار يستهدف مقراً لـ"أحرار الشام"



روسيا وأمريكا تتحان الأمم المتحدة على بدء المفاوضات



السياسة الروسية تجاه سورية



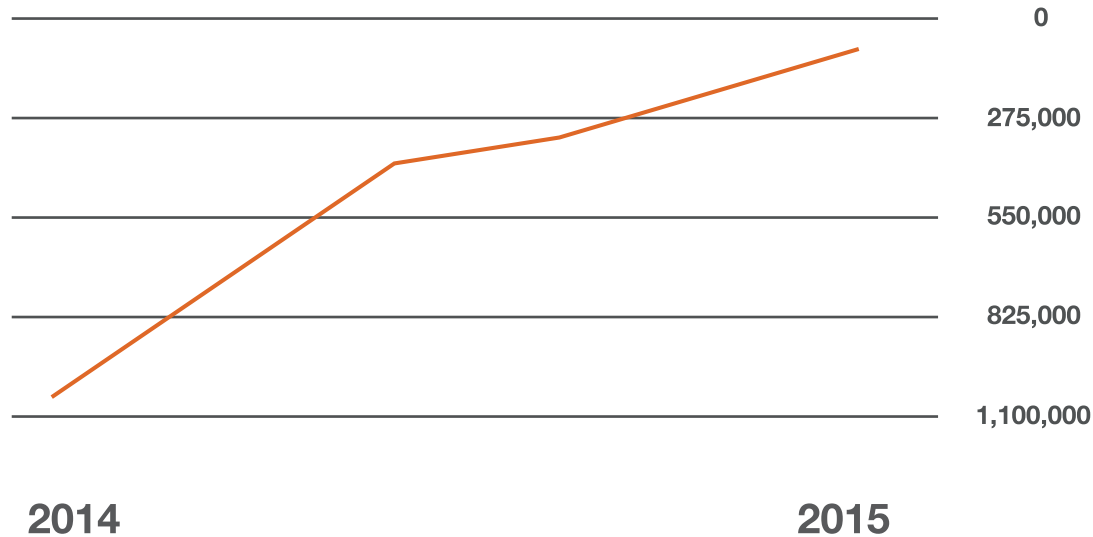
إحباء المبادرة الإيرانية ورقة "ديمستورا" خلف الكواليس

موقع إلكتروني يهتم بالشأن السوري وتداعياته في المنطقة. ويقدم الأخبار والتحليلات ومواد الرأي والدراسات، ويوثق أحداث القضية السورية وتبعاتها. كما يهتم بأبرز الأخبار العالمية، ويقدم مادة إعلامية مهنية في مضمونها وأسلوبها.

تطبيق السورية.نت
للهاواتف الذكية

AlSouria.net Ranking on Alexa

When AlSouria.net was launched in **2014**, it ranked **1,000,000** among frequently visited websites. After only one year, it **now ranks 71,339**.





www.AISouria.net



AISouriaNet



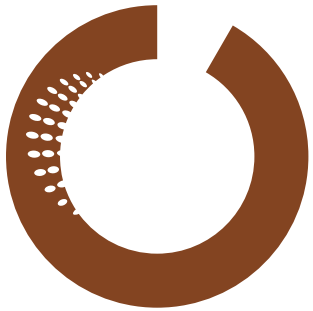
AISouriaNet



AISouriaNet



AISouria_Net



عمران
للدراسات الاستراتيجية
OMRAN
FOR STRATEGIC
STUDIES

A Message from Omran's Team

Omran Center for Strategic Studies has achieved a high level of relevance and importance among a wide spectrum of **influential readership**. Omran has taken part in advancing a **comprehensive understanding** of the Syrian scene and its regional and international impact.

Omran attempts to **asses policies** by different actors, **deconstructs their narratives and claims**, and **presents policy recommendations to decision-makers**.

Omran strives to promote an **in-depth analysis** of the **political process, good governance mechanisms, democratic practices** and **economic empowerment of local economies**.

Ammar Kahf, Ph.D.
Executive Director

About Omran

- ◉ Established in November **2013** in Istanbul, Turkey.
- ◉ **A research institution** that serves as an essential reference on Syrian affairs in **political, Local Administration, and development sectors.**
- ◉ Publishes **studies** and **policy briefs** that empower relevant actors and institutions working on Syrian affairs, supports **decision-making mechanisms**, and assess a complex set of data to present **analytical maps** and **recommendations.**
- ◉ Conducts **round-table discussions, seminars** and **workshops** that promote a more systematic and methodical culture of decision-making among Syria's future leaders.

Our Vision

An independent think tank and policy center focusing on presenting an objective understanding of Syria and the region in order to become a **reference for public policies impacting the region.**

Objectives

- Support decision-making mechanisms and **presenting strategies** on Syrian affairs.
- Provide practical solutions and **policy recommendations to decision-makers.**
- **Publish policy studies** that identify **challenges within the Syrian context** and **the region**, and foresee scenarios and alternative solutions.
- Publish papers in **several languages** to facilitate interaction with international actors.
- Contribute to the **accumulation of knowledge** that best serves the Syrian issue.

Omran Core Values

- ⦿ Adhere to **professional** standards in describing and analyzing the complex reality.
- ⦿ Adopt an appropriate **research methodology**.
- ⦿ **Enrich** and **develop** our research team.
- ⦿ **Adapt to changing conditions** and needs.
- ⦿ **Localize** and **adapt concepts** and **solutions** to the Syrian and regional cultural and political contexts.
- ⦿ **Open to different orientations** and methodologies through dialogue and bridge-building.

Why Omran

Quality Readership

Advises key opinion leaders and networks; more than **72** Arab and international websites republish Omran products with over **45,000** readers.

In-Depth Assessment

Conducts **up-to-date analysis** of political and social developments in Syria and the region using a **dynamic** and **objective methodology** based on direct access to information on the ground and abroad.

Bridge-Building Platform

Provides a platform for **Syrian policy makers**, human rights activists, local council members, and thinkers to **exchange** and **develop new ideas** and **solutions** faced by Syrians.

Multilingual

Issues original products in **Arabic, Turkish** and **English**.

Omran Organizational Chart



Research Unit

Economics and Development

Politics and International Relations

Local Administration & Promotion
of Democratic Practices



Information Unit

Monitoring and Maps
Production

Public Opinion Polls and
Surveys



Negotiations Support Unit

Political Track

Public Services Track

Military and Security Track



International Affairs Unit

The Turkish Affairs Department

Research Unit



The Research Unit focusses on **analyzing the Syrian scene** through political, military, economic and local administration dimensions, and assessing the impact of changes within it on **regional** and **international affairs**. It presents **recommendations** and **projections** for decision-makers in Syria. Researchers strive to put forward an accurate, realistic and objective assessment of the **challenges** and **opportunities faced by Syria** and circulate it to experts on Syrian affairs. The Research Unit focusses on **three tracks**:



Economics and Development



Politics and International Relations Unit



Local Administration & Promotion of Democratic Practices

Information Unit



The Information Unit specializes in **collecting data** that is key for a better understanding of Syrian and regional affairs. It also offers support to the research unit by constantly **monitoring** and **archiving** news and information received from the ground and abroad, producing special reports, bulletins, and maps. Furthermore, it tracks **products by think tanks** and **policy centers** relating to Syria to make available to Syrian and other decision-makers.

This unit includes **two teams**:



Monitoring and Maps Production



Public Opinion Polls and Surveys

Negotiations Support Unit



This technical unit includes **Syrian and international experts** that **empower Syrian actors** and **decision-makers** with the tools, information and **analysis** necessary for any negotiation process. It focuses on political, military, security and public services tracks.

International Affairs Unit



This unit includes Syrian and international **academics** and **experts** who **focus on reaching out** to think tanks and policy centers with similar interests to build partnerships. It also **provides decision-makers in other countries the latest studies and analysis** of the political and military situation in Syria. **The Turkish Affairs Department** was established and operates in Turkey. We also hold functions and briefings in the US and Europe.

Fields Covered by Omran Studies

- The Political Process
- Security and Military
- Refugees Resettlement
- Rebuilding Syria
- Local Economic Development
- Decentralized Local Administration
- Societal Security
- Regional and International Studies
- International Relations
- Legal and Human Rights Studies

Omran Accomplishments 2015



Research Unit

Studies	17
Papers and briefs	90
Editorials	45
Events & conferences	49
Media appearances	90
Books	3



Information Unit

Monitoring report of think tanks and research centers	21
Local councils reports	12
Daily news reports	325
Special update reports	308
Territorial control maps	29
Military news reports (maps and analysis)	141

Research Unit – Most Important Studies

- ◉ **An Evaluation of Syrian Crisis:** Internal Dynamics.
- ◉ The **US** and **Russian Policies** Towards Syria.
- ◉ Rule of Law in Syria? **The Assad Regime** and **ISIS**.
- ◉ **Limitations of Iranian Policies** in Syria and Impact on the Political Settlement.
- ◉ **Idleb Provincial Council:** Assessment and Recommendations (2 parts).
- ◉ **Local Governance in ISIS Controlled Regions:** an Illusion of a State.
- ◉ **Russian Policy** Towards Syria Since the Revolution.
- ◉ **Political Components of the Syrian Revolution** and Their Role in the Syrian Cause.
- ◉ **Water Security in Syria:** Analytical Study and Recommendations to Manage Water Resources.
- ◉ **Development of Livelihoods** in the Liberated Syrian Territories.

Research Unit – Most Important Papers

- ◉ **The Rise and Fall** of the Hazm Movement.
- ◉ **Al-Nusra and Al-Qaeda:** Repercussions of Revoking Pledge of Allegiance.
- ◉ **The Cairo Syrian Opposition Meeting:** a Needed Effort with Complexities.
- ◉ The Regional Complexity of Syria as an **Arab Gateway to Stability.**
- ◉ **Pivotal Junctions in the Military Situation** in Syria.
- ◉ **Post-Palmyra ISIS:** a Functional Test for all Parties.
- ◉ Fuel Crisis and the **Economic Security Challenge** in Northern Syria.
- ◉ **Local Tax Collection:** Challenges Faced by Local Councils.
- ◉ **Riyadh Conference:** an Opportunity for a Syrian-based Action Plan.

Research Unit – Most Important Editorials

- ◉ Localized Truces as Indication of **Regime Disintegration**.
- ◉ **Vienna Conference** and Limitations of its Political Track.
- ◉ **Al-Waar Truce**: Messages and Indications.
- ◉ **Moscow Forum**: Farcical Support for a Crumbling Regime.
- ◉ **Livelihoods** and the Challenge of Economic Resilience in Syria.
- ◉ **Local Councils in Syria**: a Successful Power Transition Model.
- ◉ Why Local Councils are Targeted by **Russian Warplanes**.
- ◉ **Turkey's Role in the International Coalition** against ISIS: a Test for US-Kurdish Relations.

To view more studies and papers, please visit **Omran website** at:

www.OmranDirasat.org



SETA's Panel "The Syrian Crisis After the Russian Intervention"

Research Unit – Conferences and Events

Amman Security Conference, Jordan

The conference was organized by the **Arab Institute for Security Studies**, in cooperation with the **Danish government** and the **Konrad Adenauer Stiftung**. The goal was to research the paths for international cooperation in **strengthening security** and **economic development**, in addition to all aspects of **achieving the nuclear program and the ban on weapons of mass destruction**. Omran presented a paper entitled **“International Initiatives for a Political Solution in Syria: Challenges and Opportunities”**.

Middle East Think Tank Forum by Institute of Strategic Thinking, Ankara, Turkey

The **Institute of Strategic Thinking-SDE** in Ankara, Turkey, organized the conference entitled “Building a Common Vision for a Peaceful and Stable Middle East”, **co-sponsored by the Office of the Prime Minister**. Omran presented a paper in the conference, titled **“Syrian Peace Process: Challenges and Opportunities for a Political Solution”**.



SED's Middle East Think Tank Forum – Ankara

Symposium Entitled “The Implications of the Iranian Nuclear Deal on Syria and the Region”

Omran organized a one-day symposium hosting **4** sessions with **experts on Iran, Egypt, Syria, GCC, and Turkey** to discuss the implications of the **P5+1 Iranian nuclear deal** on the Syria file and the regional balance of power. Papers submitted were compiled and published by Omran. The symposium also **tackled the projected scenarios** for political developments in Syria as a result of this agreement.

The Role of General Management in International Migration and Accommodation of Refugees by the Turkish Migration Directorate

The conference was held at the **Mustafa Kemal University**, in cooperation with the Directorate of Regional Governance. Omran presented two papers, the first entitled “**The Problem of Refugees in Turkey: Opportunities and Obstacles**”, and the second entitled “**The Implications of the Syrian Crisis on the Balance of Power in the Middle East**”.



Omran's Symposium Entitled "The Implications of the Iranian Nuclear Deal"

Anti-Corruption Training Program

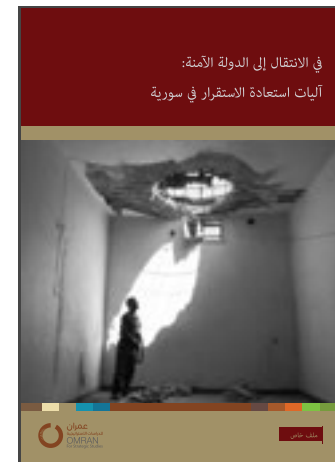
Omran co-organized a training program on **anti-corruption** on January **12-16, 2015** in cooperation with the Local Administration Councils Unit (**LACU**), **Bousla for Training and Innovation** and Canadian Funds for Local Initiatives (**CFIL**). Omran experts presented a training as part of its goal to **promote principles of good governance and democratic practices** to combat corruption on all levels. The program reviewed many international, regional and local anti-corruption regulations, the **UN Anti-Corruption Agreement** and ways for Civil Society Organizations in Syria to counter fiscal and administrative corruption.



Anti-Corruption Training Program

Books: “Transitioning to a Secure State: Mechanisms for Restoring Stability in Syria”

This book focused on the totality of the formal and non-formal political, military, legal and local opposition actors, recommending several mechanisms to **push the Syrian issue towards a breakthrough**. This breakthrough is needed, whatever the expected scenario, due to the **need to fill the vacuum of governance** and **provision of basic services** as a function of the state and not the regime. This vacuum was induced by the abandonment and **dysfunctionality of the Assad regime** to execute some of its political, economic and social duties expected from it as a state.



Books: “The Syrian Revolution in its Fifth Year”

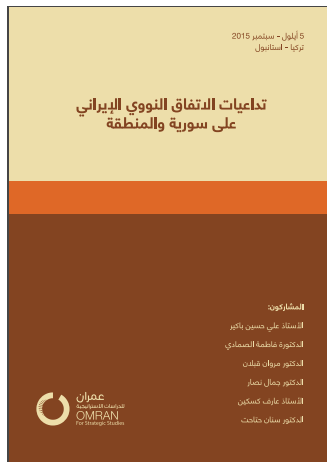
Omran’s Year Book focused on **assessing the emerging realities** of the Levant Region which pushed many of the regional and international actors to explore new positions, taking into consideration their **security** and **economic interests** and reducing the effect of other emerging variables. This is a result of the **political** and **military impasse** in Syria that continues this year. The expected scenarios include

increased military shifts and more entrenched areas of control, in conjunction with the continuing fluidity of the political track, especially concerning the rehabilitation of Assad. Within the complex Syrian reality, the **experience of local governance stands out as an alternative de-centralized system**; as it has a political latency beyond just providing public services, especially in its adoption of non-traditional economic solutions.



Books: “The Implications of the Iranian Nuclear Deal on Syria and the Region”

Omran invited **researchers and experts in Iranian affairs** from different regional backgrounds. Participants in the symposium presented papers to **address the impact of the international agreement** on the balance of power in the region as it pertains to Iran, GCC, Turkey, Syria and Egypt.



Information Unit - Maps Production 2015

Russian Strikes on Syria From 30th Sep - 8th Oct 2015 « Issue 3#»

Russian Strikes On Syrian Governorate

30 SEP 2015

Homs - Talbisa
 Homs - Al Rastan
 Homs - Ghrnata
 Homs - Um Sharshoh
 Homs - Al Za'faranah
 Homs - Al Ghantu
 Hamah - Al Latamina
 Hamah - Tal wasit
 Hamah - Al Mansoura
 Hamah - Kafar Zita
 Idlib - Al Habit

11 Strikes
 00 Strikes

01 OCT 2015

Hamah - Al Qastoun
 Hamah - Al Ziyara
 Idlib - Kafr Nabl
 Idlib - Jisr Al Shughour
 Hamah - Kafar Zita
 Idlib - Kafar Aweed
 Al Raqqah - Tabqa airbase
 Lattakia - Jabal Al Turkman
 Idlib - Al Rakaya
 Idlib - Al Habit
 Idlib - Baluon
 Hamah - Al Latamina
 Al Raqqah - Raqqah City
 Al Hasakah - Al Shadadi
 Al Raqqah - Tabqa Hospital
 Aleppo - Darat Izzah
 Lattakia - Jebal al-Noba

13 Strikes
 04 Strikes

02 OCT 2015

Idlib - Maarrat Al Numan
 Idlib - Kafar Roma
 Homs - Al Qaryatayn
 Hamah - Al Latamina
 Idlib - Shanan
 Idlib - Benin
 Idlib - Khan Sheikhoun
 Idlib - Hantoteen
 Latakia - Yamadi
 Idlib - Ma'ar Shimmareen

10 Strikes
 01 Strikes

03 OCT 2015

Homs - Al Houla
 Idlib - Al Ghadfa
 Idlib - Insem

03 Strikes
 00 Strikes

04 OCT 2015

Homs - Talbisa
 Idlib - Jisr Al Shughour
 Homs - Ghrnata
 Homs - Um Sharshoh
 Hamah - Aqaribat
 Lattakia - Ghunaymiyah
 Lattakia - Salma
 Idlib - Kafr Halab
 Idlib - Hesh
 Eastern Qalamoon - Al Batraa

09 Strikes
 01 Strikes

Russian Strikes On Syrian Governorate

06 OCT 2015

Homs - Al Qaryatayn
 Idlib - Kansaffra
 Aleppo - Anadan
 Idlib - Kafar Aweed

03 Strikes
 01 Strikes

07 OCT 2015

Hamah - Al Latamina
 Homs - Al Qaryatayn
 Idlib - Kafar Naboudah

Helicopte Attacks on Naboudah

03 Strikes
 00 Strikes

08 OCT 2015

Aleppo - Urum Al Kubra
 Idlib - Idlib City
 Idlib - Babeela

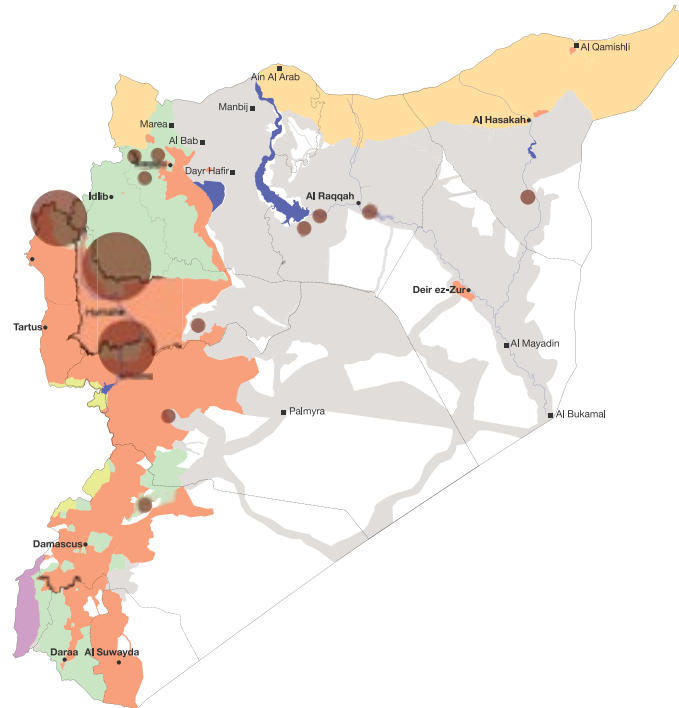
Helicopte Attacks on Al Sayyad

03 Strikes
 00 Strikes

Total Number Of Strikes

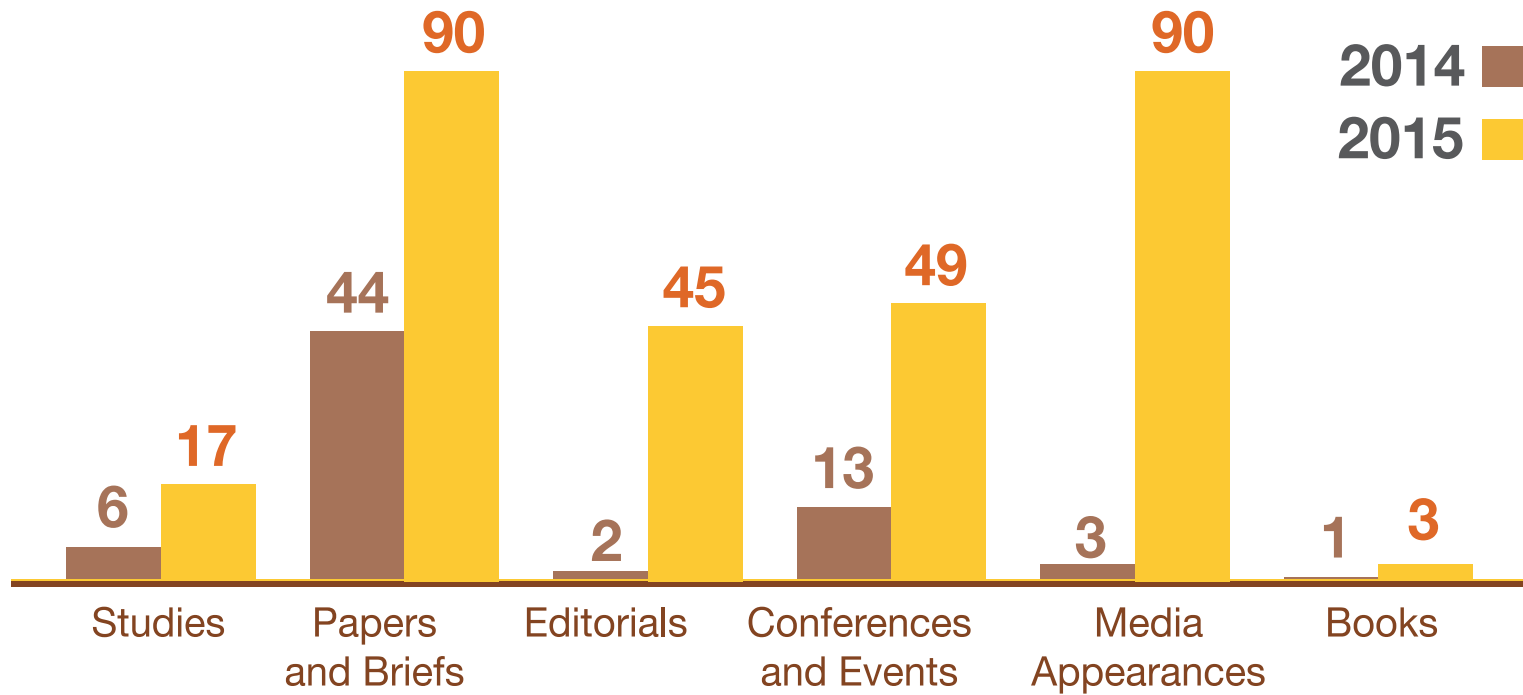
Rif, Damascus	01
Homs	03
Hamah	10
Idlib	24
Lattakia	05
Aleppo	03
Al Raqqah	03
Al Hasakah	01
TOTAL	60

53 Strikes	88,3%
07 Strikes	11,7%



- Free Syrian Army and Independent Islamic Groups
- People's Protection Units (YPG)
- Islamic State
- Regime forces and regime loyal militias
- Lebanese Hezbollah
- No particular group control
- Israeli occupied land

A Comparison of Omran Accomplishments in 2014 and 2015





www.OmranDirasat.org



OmranDirasat



OmranDirasat



Omran Dirasat



رزق
للتأهيل المهني
RIZK
PROFESSIONAL
DEVELOPMENT

A Message from Rizk's Team

Since its establishment, Rizk developed its strategies and objectives in accordance to the **needs and priorities of Syrian refugees**. At the top of which is to **find appropriate jobs** for them and invest in further developing their skills and creativity in such a way that empowers them to fulfill their daily obligations.

Rizk faced several challenges since its launch and was able to overcome most of them because of our dedicated and highly skilled staff members who feel a **high sense of responsibility** towards their fellow Syrians. Our team members' commitment is reflected positively in the level of services provided as well as in the **partnerships that are forged with our host country's institutions**.

Our biggest challenge is to remain steadfast while **improving and expanding our work**.

Anas Al-Shihab
Executive Director

About Rizk

- Began in June **2014** as the Syrian Forum's **professional development institution**.
- **Develops the skills of the Syrian workforce** and seeks the optimum **utilization of Syrian professional and scientific expertise**.
- **Provides job-placement** services for Syrian refugees and immigrants.
- Respects the sensitivities of the host countries' job market and works towards a seamless **integration** of Syrians in the job market.
- Strives to limit and even **reverse the brain drain** of Syria by keeping high-caliber individuals geographically close to Syria.

Our Vision

Empower Syrians to achieve **self-sufficiency**, reduce their reliance on humanitarian aid, and contribute to their professional development in order to be **better prepared for rebuilding Syria's future**.

Our Mission

Improve the lives of Syrians by **employing the Syrian workforce in Turkey and beyond**, develop their **skills**, and form a **networking platform** between Syrians and potential employers.

Why Rizk

Pioneer

The first Syrian organization focusing on **professional development** and **job-placement for Syrians**.

Develop

Focuses on providing **professional development programs** based on **need assessment surveys** as well as through our team's regular field visits and **assessments of the job market**.

Connect

Initiates and **coordinates joint projects between Syrian and host countries'** business persons to promote entrepreneurship.

How Rizk Works





Rizk Office/Urfa

Highlights of Rizk Accomplishments 2015

- ◉ Since its establishment, Rizk extended services to **27,246 beneficiaries**, which is equivalent to **1.5%** of the total number of Syrians in Turkey.
- ◉ **Compiled industrial, commercial and service providers' guides** for the city of Urfa, Turkey.
- ◉ **Coordinated and cooperated with the Turkish central government** as well as governorates to better serve Syrian refugees.
- ◉ **Participated in Turkish commercial, industrial and agricultural exhibitions**, most importantly the **MÜSIAD** Business Expo, a construction and agricultural expo.
- ◉ **Organized joint meetings** for Syrian and Turkish entrepreneurs.

Employment Statistics



Number of Employed by Province

Deir-ez-Zor	1,561
Ar-Raqqa	1,322
Aleppo	860
Al-Hasakeh	189
Damascus	139
Homs	133
Hama	123
Idleb	62
Al-Qamishli	33
As-Sweida	18
Lattakia	17
Arab Countries	84
Total	4,541



Number of Employed in and out of Urfa, Turkey

In Urfa	3,259
Out of Urfa	1,282
Total	4,541



Number of Employed by Gender

Male Percentage	2,948 64.9%
Female Percentage	1,593 35.1%
Total	4,541

Number of Employed by Profession (since the establishment of Rizk)

Chef	63	Construction Worker	332
Translator	60	TV Anchor	27
Psychosocial Counselor	45	Public Affairs Officer	37
Hair Dresser	89	Painter	116
Packing	90	IT Professional	47
Teacher	1,986	Lab Technician	468
Waiter	210	Security Cameras Technician	52
Secretary	77	Electrician	44
Carpenter	68	Sales Officer	58
Mechanical Engineer	17	Physical Therapist	25
AC Specialist	71	Editing and Montage	57
Farmer	67	Wood Cutter	46
Black Smith	128	Dentist	6
Barber	47	Other Jobs	26
Tailor	182	Total	4,541



Rizk Office/Urfa

Rizk Media Coverage

Rizk was covered by several media outlets during 2015

Yeni Şafak



URFANATİK



ALMONITOR 



Comparison of Rizk Accomplishments in 2014 and 2015



*Employed by both public and private sectors

Partnerships and Agreements

Working with International Organizations



International Labour Organization

International Labour Organization

Train Syrian workforce in collaboration with ILO experts and Turkish officials

Working with Turkish Government Directorates



Immigration Department in Urfa

A list of Syrians with Graduate Studies

500



Turkish Directorate of Education

Total number of teachers assigned

1,528



Visit of Urfa's Governor

Partnerships and Agreements



Istanbul University

Recruiting Arabic language teachers in Turkish universities



Deputy Governor of Urfa

Coordination and cooperation to rehabilitate the Syrians in Urfa



RET

Exclusive office for professional rehabilitation of Syrians



SODES Center

Sole provider of referrals for Syrians to join programs' centers



İŞKUR

Coordination and cooperation



Council of Turkish Associations

STK



AFAD

Regular coordination and cooperation



TÜMSİAD

Cooperation and joint projects' coordination with Syrian business persons



**Sham Relief Foundation
is a Strategic Partner for Rizk**



[www.SyrianForum.org /Rizk/](http://www.SyrianForum.org/Rizk/)





البوصلة
للتدريب والإبداع
BOUSLA
TRAINING &
INNOVATION

A Message from Bousla's Team

At Bousla, we consider training to be the most important **tool for building the capacity of individuals and institutions**. We believe that training is the answer to the need of **professional** and **experienced human resources** in Syria.

We are keen to provide **effective** and **customized training programs** that would transfer not only knowledge, but also discipline and experience.

We firmly believe that **building nations relies heavily on the capacity of individuals** and training makes everything possible.

Ramez Al-Abdallah
Executive Director

About Bousla

- Established in March **2014** in Gaziantep, Turkey as an independent training institution.
- **Conducts capacity-building** and **in-depth trainings** for Syrian individuals, Local Councils and Civil Society Organizations.
- Works with a network of experts and qualified instructors to **develop comprehensive programs and training materials.**

Our Vision

Empowering Syrians by offering **integrated and customized training programs** that are aware of the Syrian context. Bousla sees the collaboration and empowerment of **Civil Society Organizations** and **Local Councils** to be paramount for the rebuilding of Syria.

Our Mission

To **train** and **build the capacity** of Syrians by providing them with **customized, high-quality training programs** that fulfill their aspirations, develop their productivity, and **increase their competitiveness in the job market.**

Why Bousla

Unique Tools

Provides **illustrative tools with every training**, such as course handbooks and videos that enhance the knowledge and experience of the trainee.

Comprehensive Approach

Providing training programs that **complement and build upon products by other Syrian Forum organizations**, such as offering professional training for Rizk's applicants and human resources development trainings consistent with Ihsan's services.

Industry Standards

Raising the training industry standards in terms of scope and the utilization of modern educational methods.

Targeted Trainings

Offering **effective trainings** in line with the projects and programs undertaken by the targeted beneficiary groups.



**Education &
Psychosocial Support**



**Human Rights
& Rule of Law**

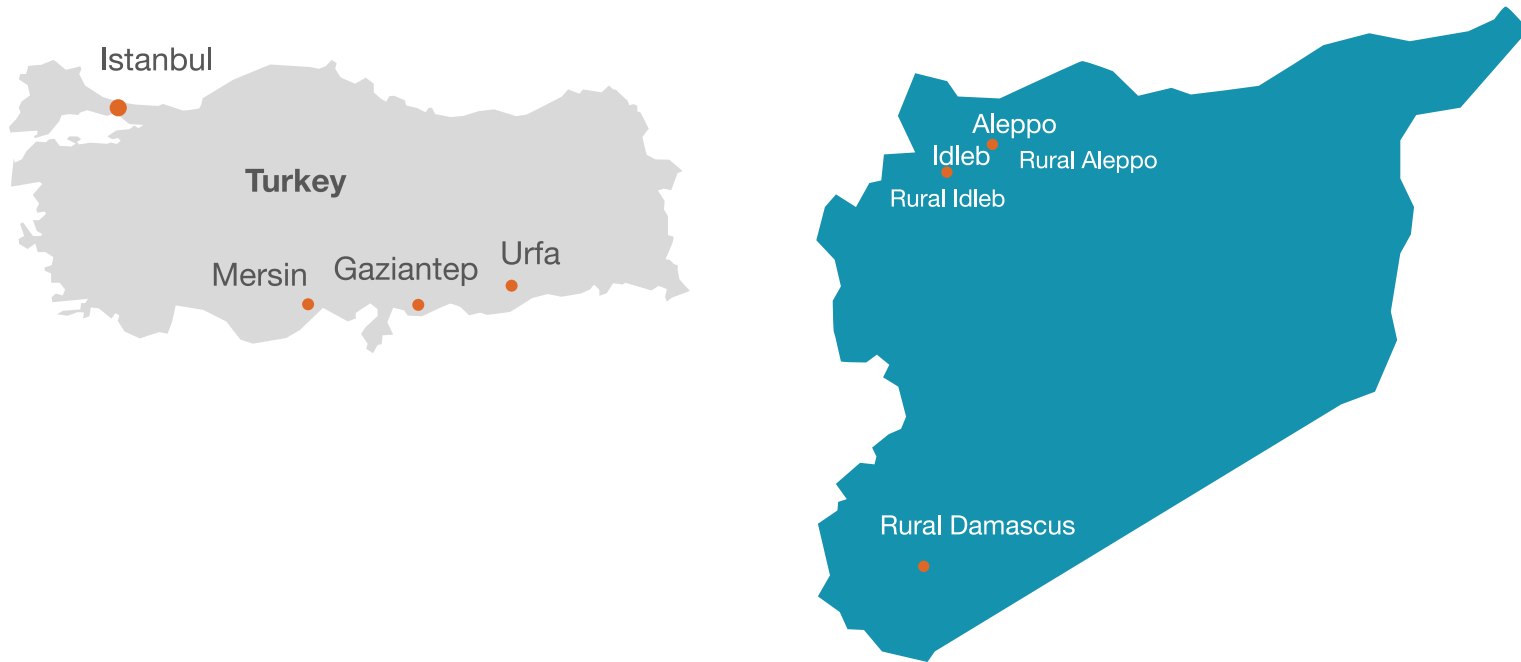


**Public Administration
& Capacity Building**



**Professional
Development**

Where We Work





Photography Training

Bousla Training Programs by Target Groups

Civil Society Organizations	<ul style="list-style-type: none">Managing developmental projectsSkills and tools for implementing development projectsManaging non-profit organizations & building capacity
Local Administration Councils	<ul style="list-style-type: none">Fundamentals of local administrationGood governanceLegal training programs
Individuals (in Syria and host countries)	<ul style="list-style-type: none">Grants & loans programMicro-projects managementVocational training programs
Schools and Educational Institutions	<ul style="list-style-type: none">Teachers development programsPsychosocial support training program



Social Media Management Training

Some Beneficiary Groups





Training in Rural Idleb

Programs Conducted by Bousla

Training	Place	Number of trainees	Number of hours
Creative educational methods	Gaziantep	13	15
	Gaziantep	16	12
	Kilis	15	12
	Gaziantep	10	12
	Ghouta	27	12
	Ghouta	19	15
	Gaziantep	20	15
Interactive learning	Istanbul	22	5
	Istanbul	7	5
WASH (water, sanitation & hygiene)	Idleb	22	30
	Aleppo	21	30
Enhancing individual skills	Gaziantep	26	3

Training	Place	Number of trainees	Number of hours
News reporting	Idleb	7	12
Adaptation to societal changes	Gaziantep	10	3
Utilizing alternative energy	Idleb	13	6
Relief project implementation	Idleb	16	15
Local governance & transitional justice	Gaziantep	20	15
Press photography	Mersin	22	3
Creative activities	Aleppo	16	20
Minimum standards for child protection	Aleppo	17	26
Child rights awareness	Aleppo	21	38
Anti-corruption program	Gaziantep	15	26
Photography	Gaziantep	22	30
	Gaziantep	17	30

Programs Conducted by Bousla

Training	Place	Number of trainees	Number of hours
Negotiation principles	Gaziantep	15	5
Effective communication between organizations	Urfa	10	3
How to create infographs?	Gaziantep	17	18
Social media management	Gaziantep	26	10
Proposal writing	Gaziantep	24	12
Word & Excel principles	Istanbul	11	14
Approach to management & customer services	Urfa	10	5
Project Management Development (PMD)	Gaziantep	24	40
How to create infographs?	Gaziantep	20	18
Email communication skills	Gaziantep	26	8
Photography basics	Istanbul	10	21



WASH Training

Unique Programs Conducted by Bousla

- ◉ **Project Management Development (PMD):** The first Syrian institution to offer this program in Turkey in partnership with Genome – Jordan.
- ◉ **Social Media Management:** The only program offered to Syrian institutions.
- ◉ **Proposal Writing:** An important service to Civil Society professionals and activists.
- ◉ **Using Alternative Energy:** Implemented for the first time in Syria.
- ◉ **WASH:** Implemented for the first time in Syria in partnership with UNICEF.



Email Communication Skills Training

Bousla Accomplishments 2015

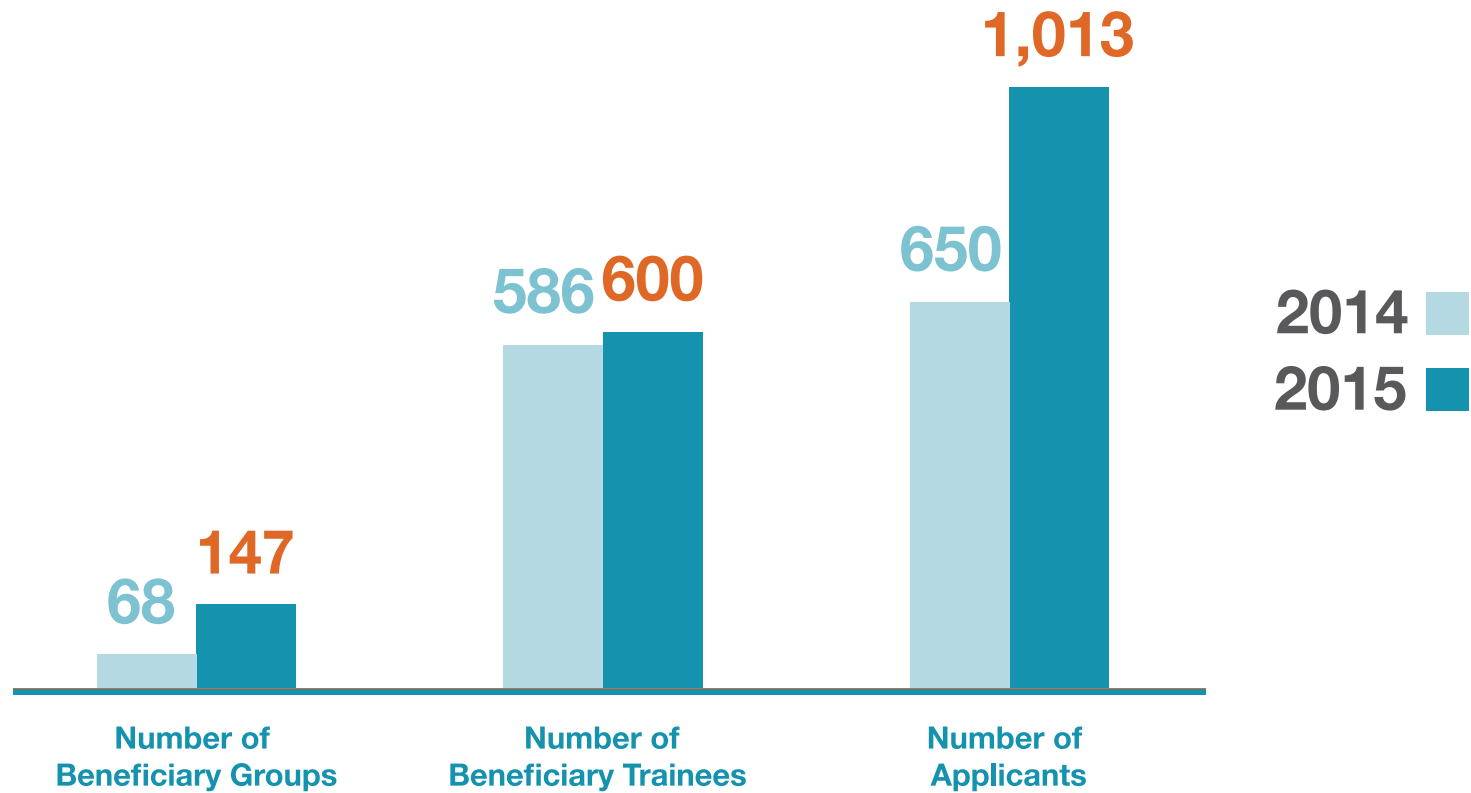


Grants for trainings were provided by the Syrian Forum and its institutions



PMD Training

Comparison of Bousla Accomplishments in 2014 and 2015



Strategic Partners



The Sixth Advice in Communication:

Always have a pen and paper handy when you start a discussion to take notes while listening. It is also a convenient alternative to avoid interrupting the speaker. Whenever you want to make a comment, jot a little note down. When it is your turn to comment, you can talk as much as you want in your time slot without missing any point.

#bousla_for_training_and_innovation

#the ten_comandments_for_effective_communication

#Syrian_Forum

Sample of Bousla's Management Development Recommendations on facebook



www.Bousla.org





فنار
للتنمية المجتمعية
FENER
COMMUNITY
ADVANCEMENT

A Message from Fener's Team

Syrian society is undergoing **extraordinary circumstances** whether inside Syria or in refugee hosting countries. Fener was established as an institution of the Syrian Forum to serve Syrian society by **dedicating all its expertise to community development.**

In **2015**, Fener conducted numerous **activities that catered to Syrians residing in Turkey** through several tracks of work and reached out to several segments of the Syrian community.

We strive to continue providing high-quality services that contribute to the recovery and advancement of Syrian society by **empowering Syrians with the tools to regain societal security and stability.**

Saeed Soliman
Executive Director

About Fener

- Began its activities in **mid 2014** to address the **challenges of displacement**, empower Syrians to **adapt to a new environment**, and **enhance communication** with governmental and non-governmental entities in host countries.
- Works on providing **indirect services** to Syrian refugees in host countries.
- Conducts **workshops, lectures** and other **community activities** that aim to support, stabilize and empower Syrian refugees and **build bridges with host communities.**

Our Vision

The re-emergence of a **safe** and **secure society** that is a beacon of its cultural and civil heritage while staying in **harmony with the host society** for the service of the Syrian cause.

Our Mission

To address the challenges faced by Syrian communities and **support Syrian refugees** in **adapting to the new conditions of host communities**, understanding local customs and traditions, learning the host's language, and positively interacting with its institutions.

Fener Tracks



Community Service



Cultural & Social Activity



Sport Activity



Volunteering Activity



“Lamset Dafa” Campaign

Community Service Track

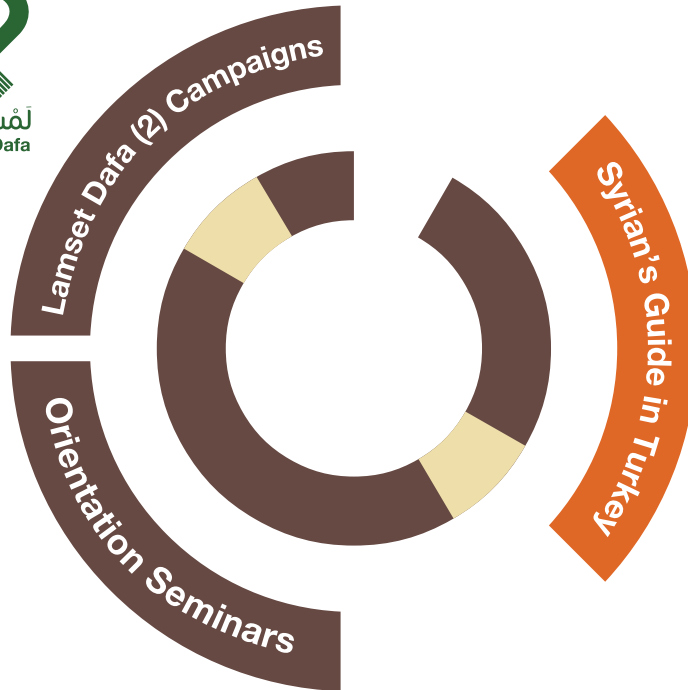
- Organize **orientation seminars** for Syrians on the most important laws and instructions pertaining to Syrians in host countries.
- Launch campaigns to serve refugees and the Syrian community, such as “**Lamset Dafa**” to provide clothes, fuel and winter supplies for refugees in camps.
- Provide a **guide for Syrian refugees** offering basic information about services needed by Syrians in Turkey.
- The guide **provides all necessary information** for different Turkish cities (Istanbul, Gaziantep, Urfa, Mersin, and Batman).
- The guide is available on Fener’s website at:

www.SyrianForum.org/Fener/Guide



Service Activity

Accomplishments of the Community Service Track 2015



- Information on legal & governmental procedures
- List of public and private hospitals & health centers for Syrians
- Job recruitment centers for Syrians
- Educational services
- Organizations that focus on serving the needs of Syrians
- How-to Infographics
- Public services
- Touristic attractions

Sample of Fener Infographics



ينبغي على السوريين تسجيل أنفسهم لدى السلطات التركية الرسمية



يشمل قانون الحماية المؤقتة كلاً من السوريين ومن ليس لهم وطن أو جنسية

- تنظيم عقود الإيجار والخدمات
- إعفاء من غرامات مغادرة تركيا
- الإقامة في تركيا
- إذن العمل والسجل المدني
- الاستفادة من الخدمات والتعليم والرعاية الصحية
- فتح حساب بنكي



مزايا الحصول على
الإقامة الإنسانية
البطاقة التعريفية - الكيمليك



يجب استخراج رقم (TC) والذي يبدأ بالرمز 99 من خلال الرابط التالي :
<http://www.goc.gov.tr/gecicikoruma/Pages/YabancikimlikSorgulama.aspx>



للحصول على رقم (TC) ولديكم إذن عمل أو إقامة يرجى اتباع الرابط التالي :
<https://tckimlik.nvi.gov.tr/YabanciKimlikNo/DogumYiliveIkametTezkereNoSorguModul.aspx>

Syrian Dialogue

The focus is to facilitate **dialogue among all segments of Syrian society** in order to form a common understanding, overcome mounting social tensions, and work towards **regaining and reinforcing societal security** that is a founding principle of a free country for all its citizens.

Cultural Activity

The goal is to **effectively communicate**, develop cultural awareness and build cultural bridges with the host society (the Turkish society) by **hosting inter-community workshops** and public lectures that **counter the extremist narrative**, and publish such articles and studies in different media outlets.



فنار
للتنمية المجتمعية
FENER
Community Advancement



Cultural Activitiy

Accomplishments of the Cultural & Social Activity Track 2015

24	Workshops
13	Public Lectures
11	Articles and Studies
10	Dialogue Seminars
2	Poetry and Art Nights
1	Children Story Competition

Accomplishments of the Cultural & Social Activity Track 2015

Workshops	Dialogue Seminars	Articles and Studies	Public Lectures
Empowering Volunteers with Community Service Skills	Role of Intellectuals in Cultural Dialogue/Boycott	Syrian Intellectuals and Cultural Boycott	Diversity and Disagreements: Theory and Practice
Interactive Learning Methods	Changes to the Kurdish Scene During the Revolution	Nationalist Implications on the Syrian Revolution	Highlights of the Syrian Revolution
Developing Policies to Collaborate with Other Organizations	Syrian Innovators Forum	The Need for Self-dialogue	“Free Syria” from an Islamic Legal Perspective
Migration and its Impact on the Revolutionary Institutions	What’s Next? A Pressing Question for Syrians	Where is Turkey Heading after the Election?	The Revolution: Realities, Challenges and Hopes
Meeting with a Drama Group at the Innovation Support Gathering	The Role of Innovative Professionals in Fostering Dialogue	Can Tal Abyad be the Second Srebrenica?	What’s After Migration to Europe?

Sport Activity Track

Fener seeks to **attract athletic talents** and **support Syrian youth** by providing professional trainers and the needed resources to advance their **physical** and **educational capabilities**.

Fener launched a number of sport teams through establishing **Njoom ALGhad Academy** in June **2014**. Currently, the football section has three teams at the following training sites in Istanbul: **Fatih, Esenyurt** and **Gaziosmanpaşa**.



www.SyrianForum.org/Fener/NjoomAlghad



NjoomAlghad



Njoom Alghad



Sport Activity

Accomplishments of the Sport Activity Track 2015

75	Players in Njoom AlGhad Academy
48	Counseling & Public Awareness Sessions
13	Games
10	Players in the Girls Basketball Team
6	Sports Events
3	Tournaments



Sport Activity

Volunteering Activity Track

The focus of this track is to **organize a platform to encourage specialized Syrian volunteers** to offer their services and support to Syrian and Turkish communities, **especially children**. Volunteers participate in conducting the following activities:

- ❖ **Psychosocial support** activities for **children**.
- ❖ Learning through **science experiments** at Syrian schools.
- ❖ **Theater, singing** and other entertainment activities.
- ❖ **Cinema club** shows for children.



Entertainment Activity

Accomplishments of the Volunteering Activity Track 2015

15	Science Experiments at Syrian Schools
15	Volunteer Team Members
8	Children Cinema Club Shows
7	Psychosocial Support Activities for Children
7	Entertainment Events



Science Experiment

Comparison of Fener Accomplishments in 2014 and 2015

	Syrian's Guide in Turkey	Poetry and Art Nights	Dialogue Seminars	Workshops	Public Lectures	Articles & Studies
2014	None	None	None	7	6	11
2015	Regular Updates	2	10	24	13	11

	Njoom AlGhad Academy Team	Football Tournaments	Science Experiments at Syrian Schools	Psychosocial Support Activities for Children	Children Cinema Club Shows	Entertainment Events
2014	20	None	None	None	None	5
2015	75	3	15	7	8	7



OKUMA BAKARAKTIRILIR
OKULU OKURUZ

Cinema Club Shows



Entertainment Activity



www.SyrianForum.org/Fener/



FenerCommunity



FenerCommunity



Fener Community



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